

The Rise of the Integration Consultant

What this means to you and your industry

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Agenda

- Overview of Systems Integration
- Integration Consultant Qualifications
- Case Studies / Problem Solving Strategies
- Questions / Conversation



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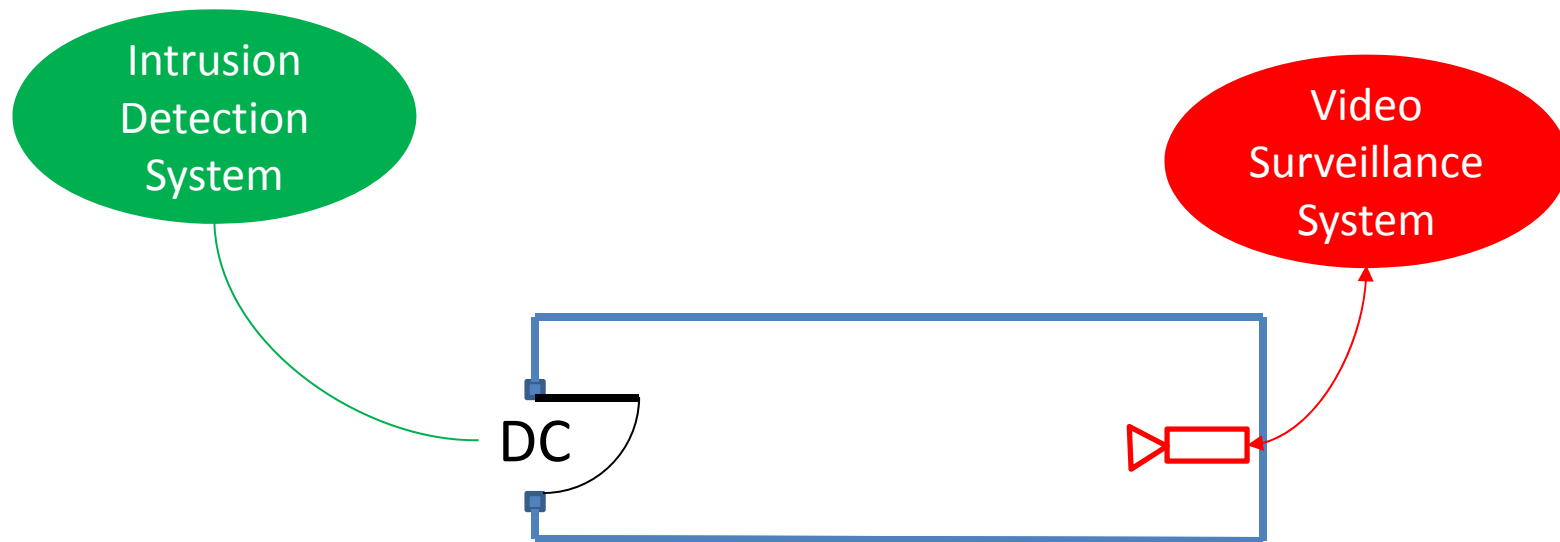
What is Systems Integration?



Source: <https://skeptics.stackexchange.com/questions/26349/do-these-photos-depict-misaligned-bridge-constructions>

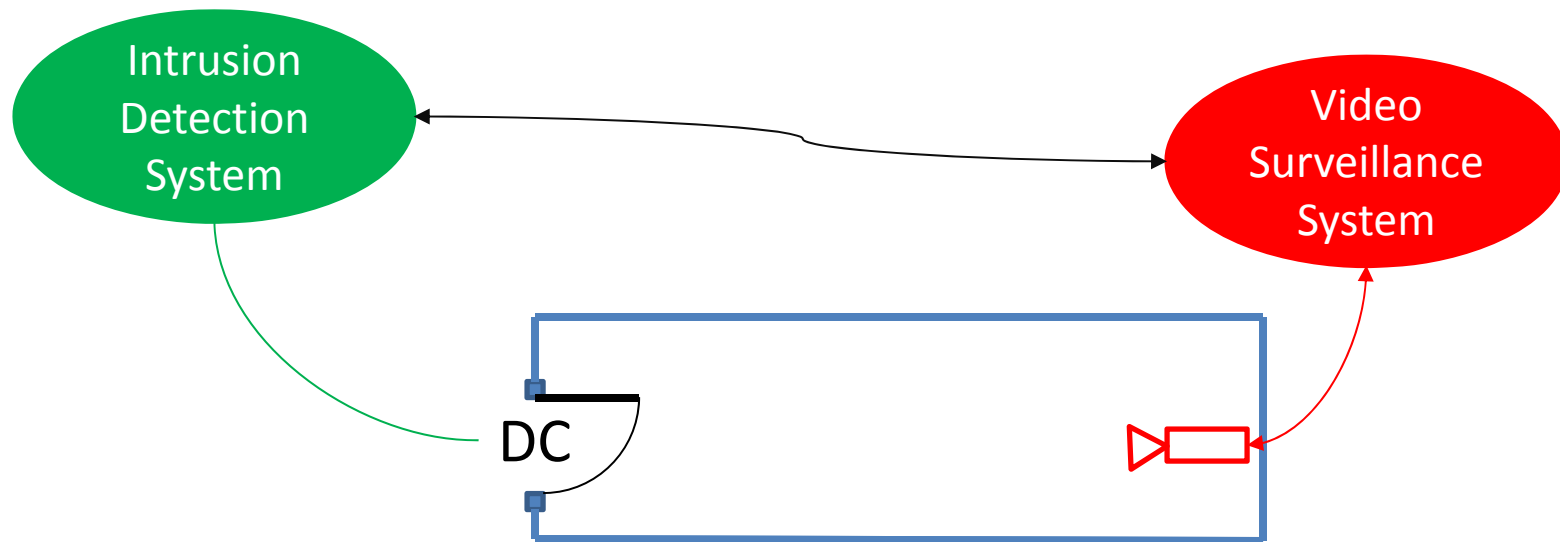
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Make it simple!



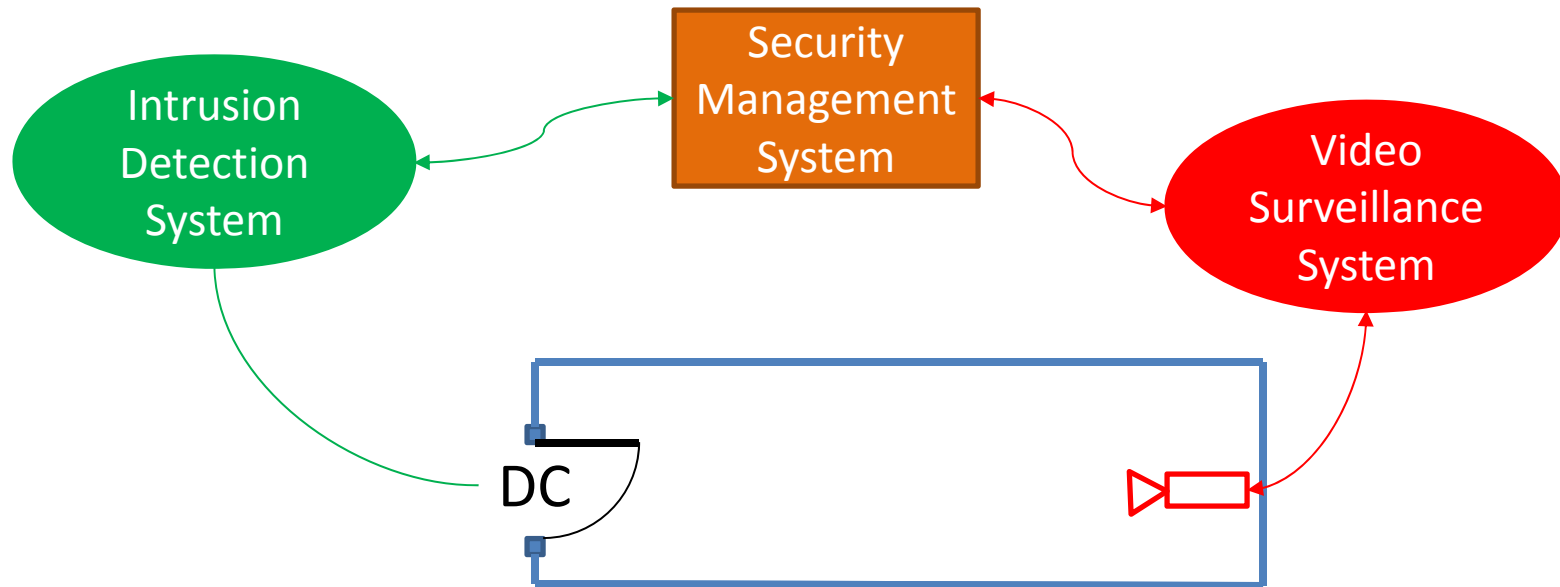
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Make it simple!



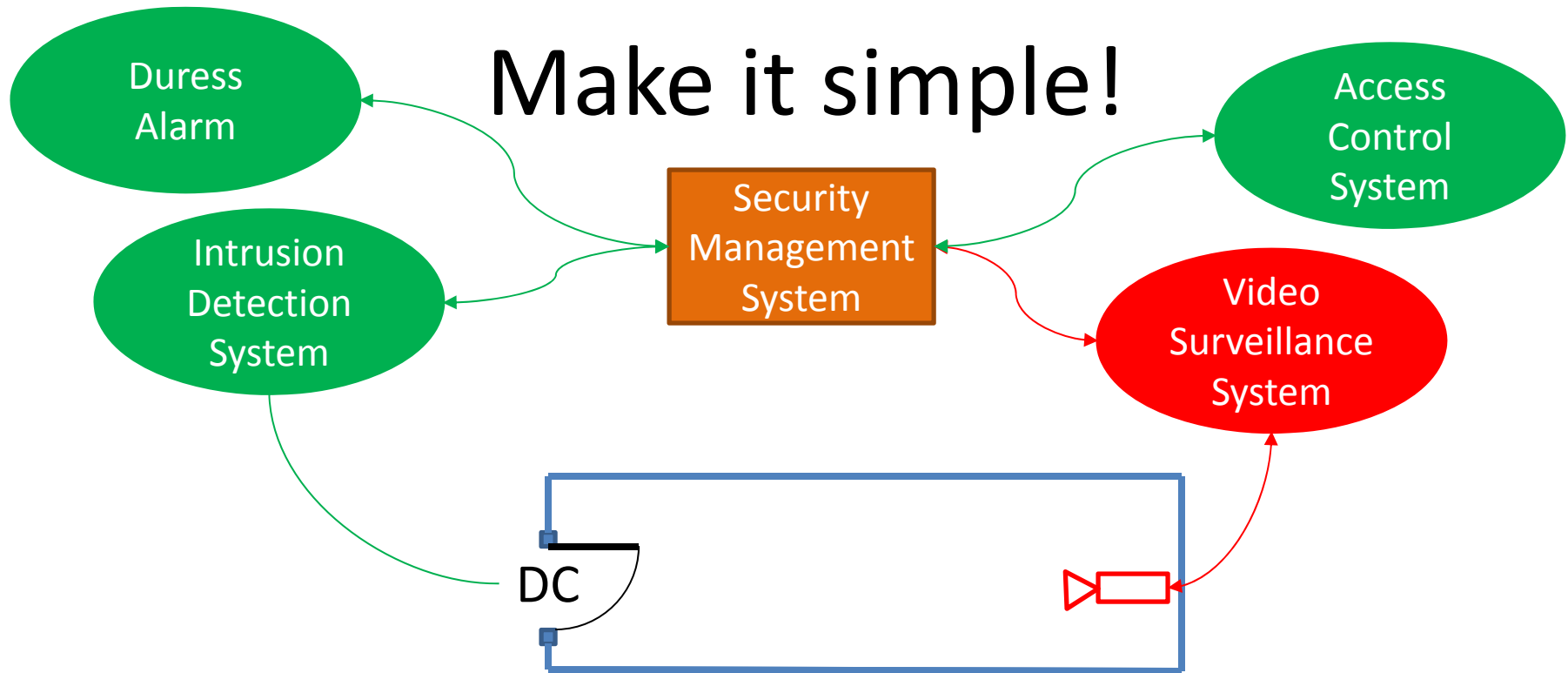
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Make it simple!



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Make it simple!



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Typical Systems in Healthcare

Electronic Health Record

Mobile Device

Patient Care Console

Vertical Transportation System VSS

Metering

Fire Alarm System

AV Controls

Sub-Billing

Power Management System

RTLS

Duress Alarms

Delivery Tracking System

Parking Garage System

AV Management System

Sanitation Management System

Mass Notification

Medical Equip Care Team Console

Patient Portal

Digital Signage

Patient Entertainment

Waste Management System

Nurse Call

Scheduling System

Staff Directory

Email Environmental Management System

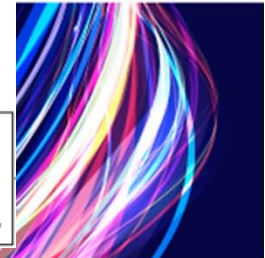
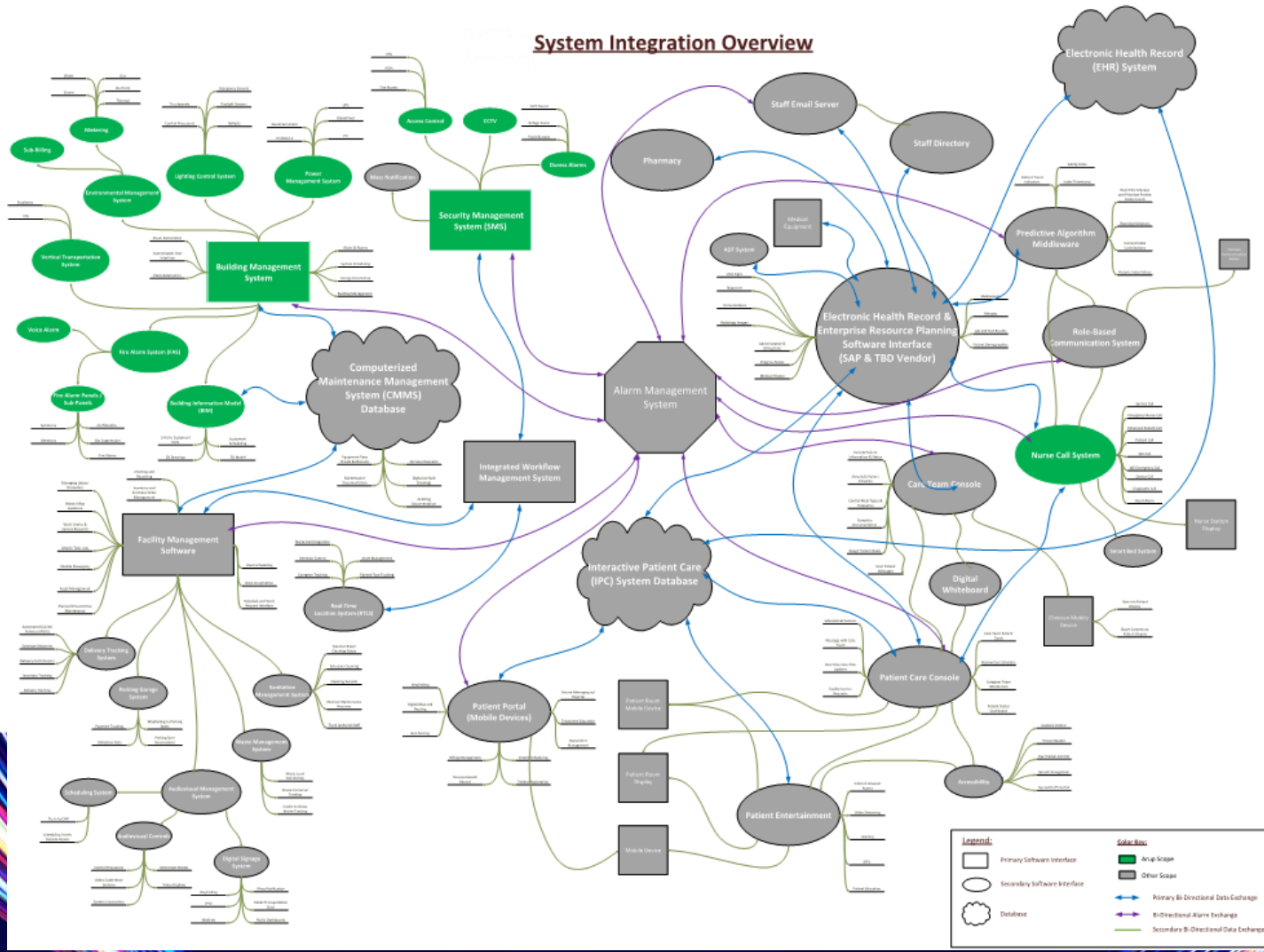
Access Control

Lighting Control System

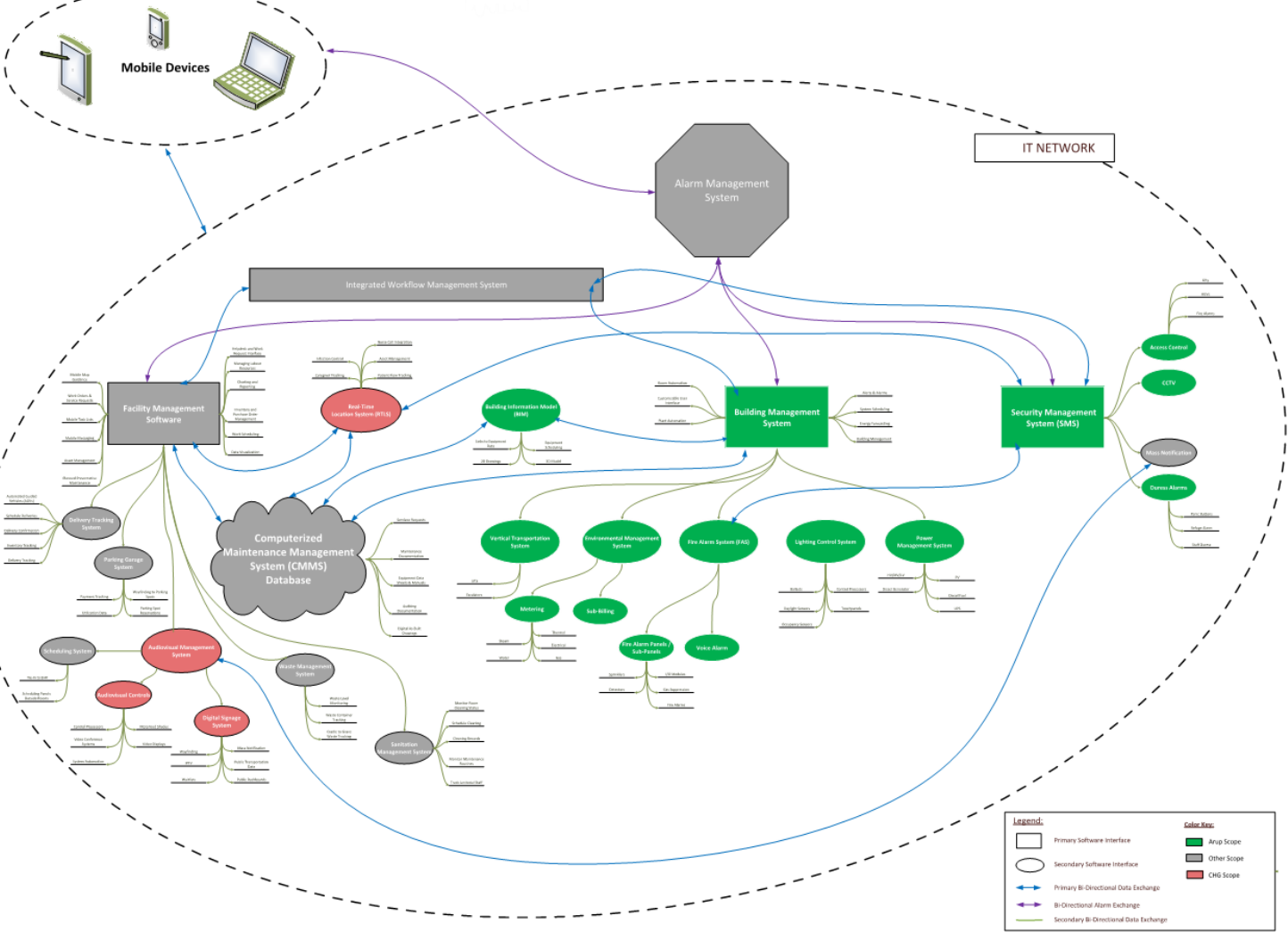
Pharmacy
Voice Alarm

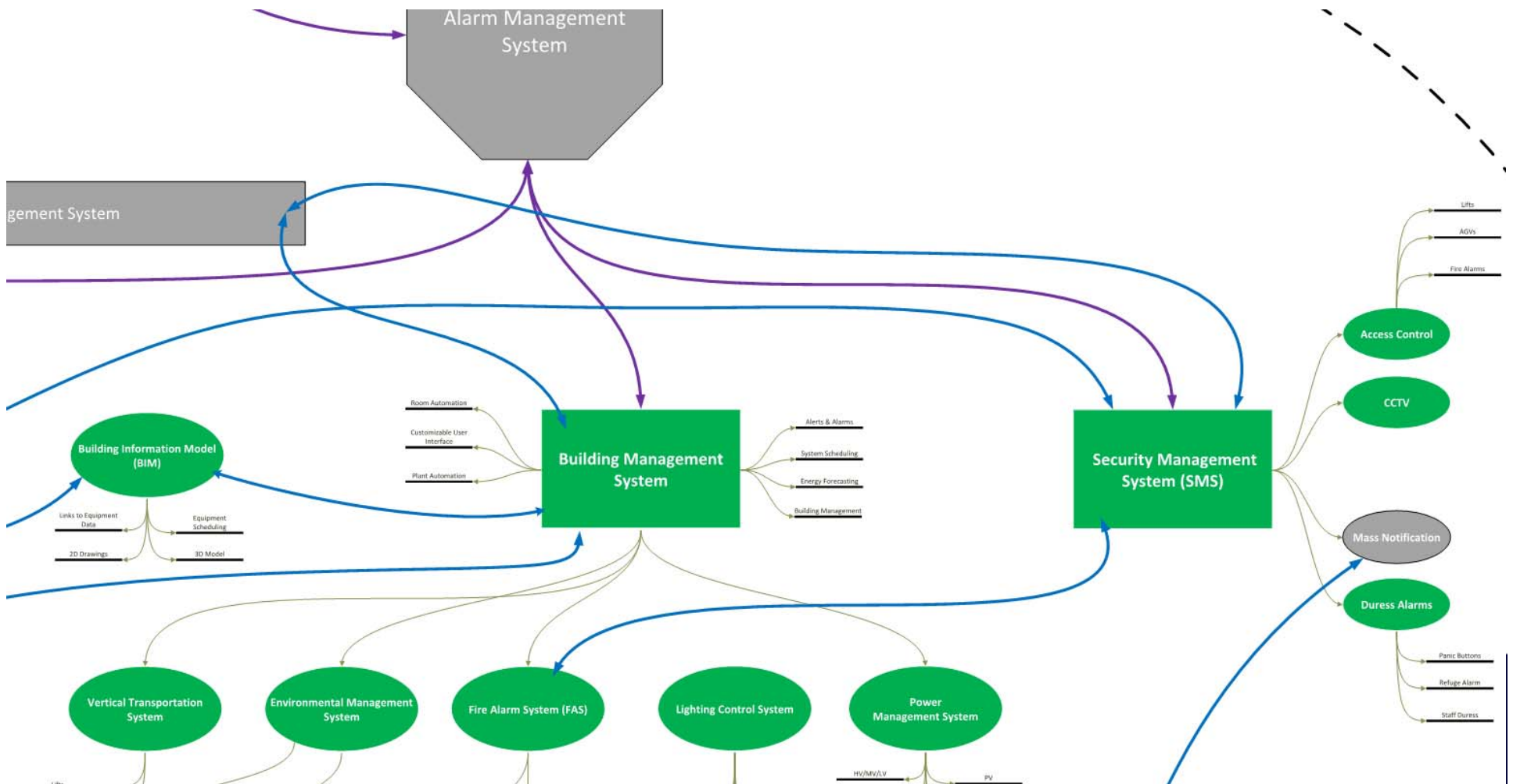
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System Integration Overview



Facilities System Integration





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Why is it important to you?

- All industries are integrating systems, including Buildings / Facilities of all kinds
 - Healthcare
 - Rail
 - Airports
 - Commercial



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Why is it important to you?

- The Edge:
 - Deloitte
 - 430,000 sq. ft.
 - Energy positive
 - 70% less energy
 - Mobile App
 - Louvers
 - PV Panels
 - Smart Lighting
 - Light over Ethernet
 - All IoT – next-to-zero energy use with zero occupancy



Source: <https://www.breeam.com/offices/the-edge-amsterdam/>

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Why is it important to you?

- The future is now!
 - Save energy
 - Staff efficiencies
 - Security
 - Analytics



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Why is it important to you?

- Identify integration requirements
- Include requirements in design documents
- Capture costs



Source: <http://www.everydaykiss.com/wp-content/uploads/2012/12/715.jpg>

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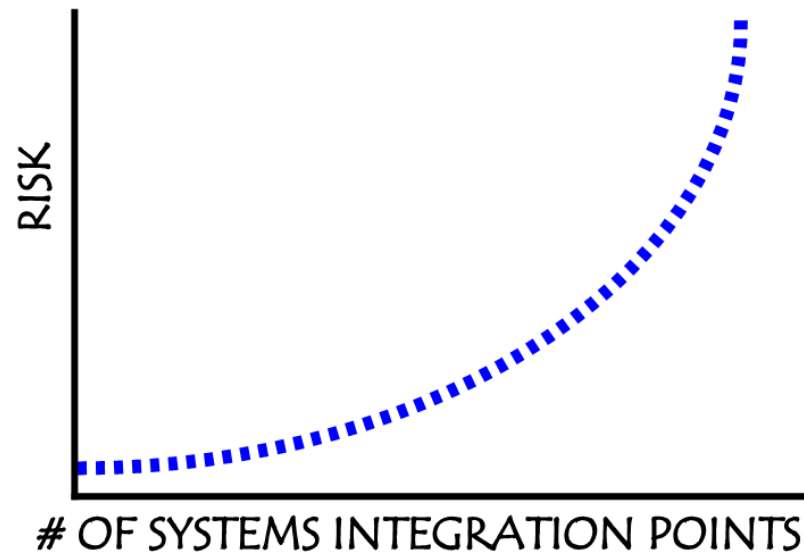
The hidden cost of systems integration



Source: https://s3.amazonaws.com/lowres.cartoonstock.com/industry-boa_constrictor-snake-serpent-contractor-contracting-shl100802_low.jpg

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The hidden cost of systems integration



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Why require an Integration Consultant?

- Help Owner Define Requirements
- Manage the process
- Ensure all requirements are correctly captured and interpreted
- Ensure risk is minimized if not eliminated



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Integration Consultant Role



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Integration Consultant Role

Traditional Procurement (e.g. design-bid-build)



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Integration Consultant Role

Traditional Procurement (e.g. design-bid-build)



P3 (aka PPP) Process (Public Private Partnership)



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Integration Consultant Role

Design-bid-build

- Works for Owner
 - Defines requirements
 - Design / specs
 - Manage sub-vendors
 - Schematics
 - Decision maker
 - Commissioning / Stress



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Integration Consultant Role

Design-bid-build

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 - Decision maker
 - Commissioning / Stress

P3 / PPP – Public Private Partnership

Owner's team (Advisor)

- Works for Owner
 - PSOS Development
 - Advises Owner
 - Provides input
 - Assesses compliance
 - Commissioning help
 - Designing stress testing

Project Co's team

- Works for Project Co
 - Design / specs
 - Manage sub-vendors
 - Schematics
 - Decision maker
 - Commissioning
 - Stress Testing

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Integration Consultant Qualifications

- Output and Technical Specifications;
- Projects of a similar type, size, and scale to the given project;
- Specifications for ICT systems, including, RTLS, network topology, WiFi, AV, Security, DAS, nurse call, etc.



Credit: <http://cartoonbros.com/wp-content/uploads/2016/07/Iron-Man-2.png>

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Integration Consultant Qualifications

- Integration and interoperability use cases;
- Developing integrated system solutions;
- Certified? PMP? RTPM? RCDD? Other?



Credit: <https://atlas-content-cdn.pixelsquid.com/stock-images/male-and-female-cartoon-engineers-engineer-B50B0K6-600.jpg>

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Case Study 1

- Rail project / Level of integration 3/5
 - Government use facility;
 - Lots of industrial equipment / multiple suppliers;
 - Campus style facility with multiple buildings.



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Case Study 1

- Issues
 - Typically forgotten until problems / missed requirements arise
 - Finger pointing starts
 - Costs for each interface have likely not been captured



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Case Study 1

- System Integration
 - What is the function of the interface?
 - How does each system interface with other systems?
 - What are the requirements for the interface to happen?
 - Who is responsible for each of the interfacing systems?
 - Who is responsible for the actual connection (whether physical or software based) between the interfacing systems?



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Solutions 1

- Integration Matrix

	Structured Cabling System (SCS)	Owner Network*	Master Clock (Owner)	WiFi**	Wide Area Network (Owner)***	Corporate Systems (Owner)	Telephony	Public Address (PA)	CCTV	Access Control System (ACS)	Intruder Detection System (IDS)	Intercom / Emergency Comms	Fire Alarm	BMS (Mechanical Systems)	Power management / control	Lighting Control	Facilities Management Platform	Sanding System	Diesel Fuelling	Diesel Exhaust Fluid	Lubricants and Anti-Freeze Distribution	Main Engine Coolant	Waste Oil Recovery	Waste Anti-Freeze Recovery	Waste Engine Coolant	Centralized De-ionized Water	Toilet Chemicals	Vacuum Sewer Control	Compressed Air System	Pressure Washing	Vehicle Servicing	AWBIS	Locomotive Washing	Operational SCADA	Radio (DAS)
Structured Cabling System (SCS)	1	1	1	2	1	3	4	5	1	1	1	-	4	4	4	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Owner Network*		6	7	8	1	3	4	5	1	1	1	-	4	4	4	4	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	1
Master Clock (Owner)			6	-	6	6	6	6	6	6	6	-	6	6	6	6	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
WiFi**				-	9	10	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Wide Area Network ***					11	-	13	14	12	12	12	12	12	12	-	12	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	58
Corporate Systems (Owner)						15	-	-	16	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-



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Solutions 1

- Interface Functional Description

#	Interface functional description
1	Devices / Systems utilize SCS / Ownernetwork for data transmission
2	Bell Canada incoming lines (ordered by Owner) are terminated within the main telecoms room
3	Devices / Systems utilize SCS / Owner network for data and voice transmission
4	Devices / System utilize SCS / Owner network for transmission of monitoring and control functionality
5	Devices / Systems utilize SCS / Owner for data and video transmission
6	Master Clock provides source of time for equipment: enabling svchronisation between systems and recording time and date of events



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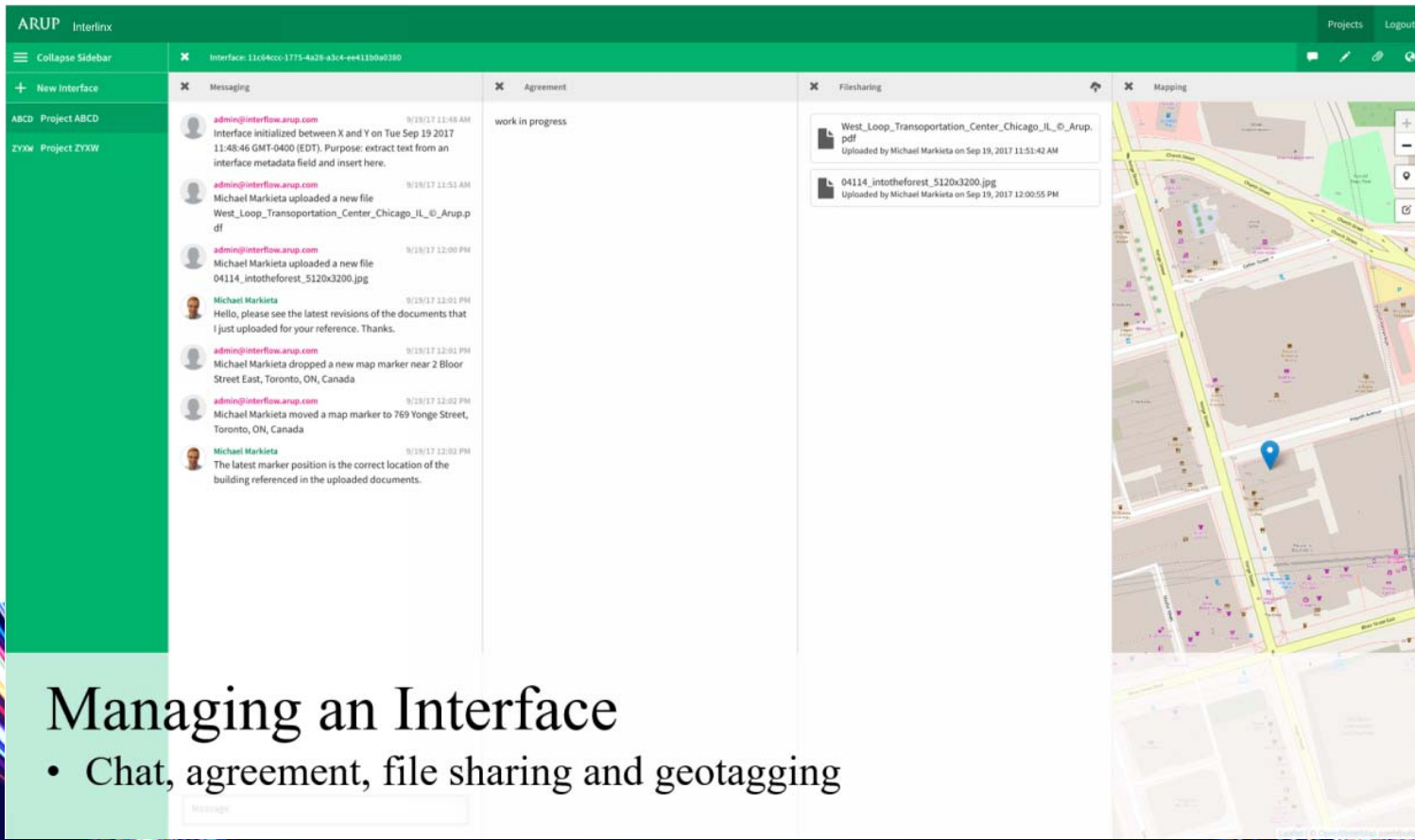
Solutions 1

- Interface Control Document

7	SEC 7	DB 3	Integrate Security Data Exchange with Central Database (add/alt)
	Dependency:		[INSERT DEPENDENCY]
	Security Contractor		Responsibility: [INSERT RESPONSIBILITY SUMMARY]
	Database Integrator		Responsibility: [INSERT RESPONSIBILITY SUMMARY]
	Data Flow (A - B)		[INSERT DATA & PROTCOLS AS RELEVANT HERE]
	Data Flow (B - A)		[INSERT DATA & PROTCOLS AS RELEVANT HERE]
	Required Outcome:		



Solutions 1 - Interlinx



The screenshot displays the ARUP Interlinx web application interface. The top navigation bar includes the ARUP logo, the text "Interlinx", and "Projects" and "Logout" links. A sidebar on the left shows a "Collapse Sidebar" button and a "New Interface" button. Below the sidebar, there are two project entries: "ABCD Project ABCD" and "ZYXW Project ZYXW". The main content area is divided into four panes: "Messaging", "Agreement", "Filesharing", and "Mapping".

The "Messaging" pane shows a chat history with the following messages:

- admin@interflow.arup.com: Interface initialized between X and Y on Tue Sep 19 2017 11:48:46 GMT-0400 (EDT). Purpose: extract text from an interface metadata field and insert here.
- admin@interflow.arup.com: Michael Markieta uploaded a new file West_Loop_Transportation_Center_Chicago_IL_Arup.pdf
- admin@interflow.arup.com: Michael Markieta uploaded a new file 04114_intotheforest_5120x3200.jpg
- Michael Markieta: Hello, please see the latest revisions of the documents that I just uploaded for your reference. Thanks.
- admin@interflow.arup.com: Michael Markieta dropped a new map marker near 2 Bloor Street East, Toronto, ON, Canada
- admin@interflow.arup.com: Michael Markieta moved a map marker to 769 Yonge Street, Toronto, ON, Canada
- Michael Markieta: The latest marker position is the correct location of the building referenced in the uploaded documents.

The "Agreement" pane contains the text "work in progress".

The "Filesharing" pane lists two files:

- West_Loop_Transportation_Center_Chicago_IL_Arup.pdf (Uploaded by Michael Markieta on Sep 19, 2017 11:51:42 AM)
- 04114_intotheforest_5120x3200.jpg (Uploaded by Michael Markieta on Sep 19, 2017 12:00:55 PM)

The "Mapping" pane shows a street map with a blue location pin and various colored markers.

Managing an Interface

- Chat, agreement, file sharing and geotagging

Case Study 2

- Rail project / Level of integration 3/5
 - Rail Facility;
 - Lots of legacy / analogue systems;
 - Upgrade to IP and integration of systems.



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Case Study 2

- Issues
 - Integration requirements were not explicitly defined;
 - Designer focused on the individual systems requirements;
 - Designer failed to consider integration requirements.



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Solutions 2

- Solutions
 - Communication between stakeholders;
 - Use appropriate software to track interfaces, identify responsible stakeholders, and track progress of the interface process.

A horizontal banner with a dark blue background. On the left and right sides, there are colorful, abstract light trails in shades of blue, purple, and yellow. In the center, the text is written in a bold, orange, sans-serif font.

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Solutions 2

- The Rise of the Integration Consultant
 - At the dawn / inception of the project!
 - In the middle!
 - In good times and in bad!
 - At the End!



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Conclusions

1. *Qualifications for the Integration Consultant should be part of the RFQ/RFP. Experience in project management, systems design, and integration design are necessary;*



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Conclusions

2. *Contractors will base their price on their interpretation of the RFP. The more clarity provided to the Contractor, the better they can align with the Owner's technology and integration requirements and be able to execute during construction in a way that is expected by the Owners.*



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Conclusions

3. *Use a proven process and applicable software/tools to document the requirements, design, and tracking of integration activities.*



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Questions / Discussion



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